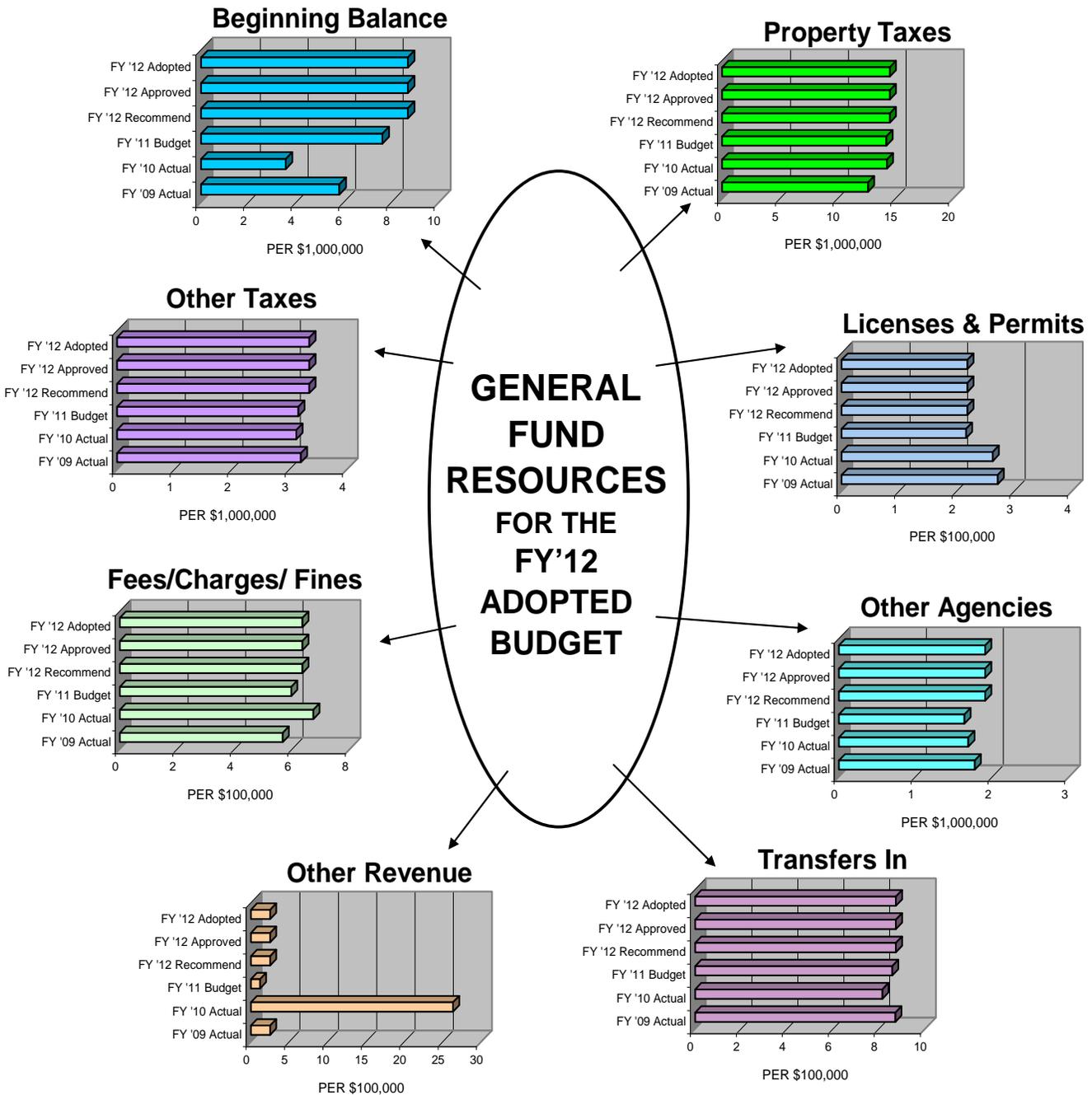


FINANCIAL TABLES



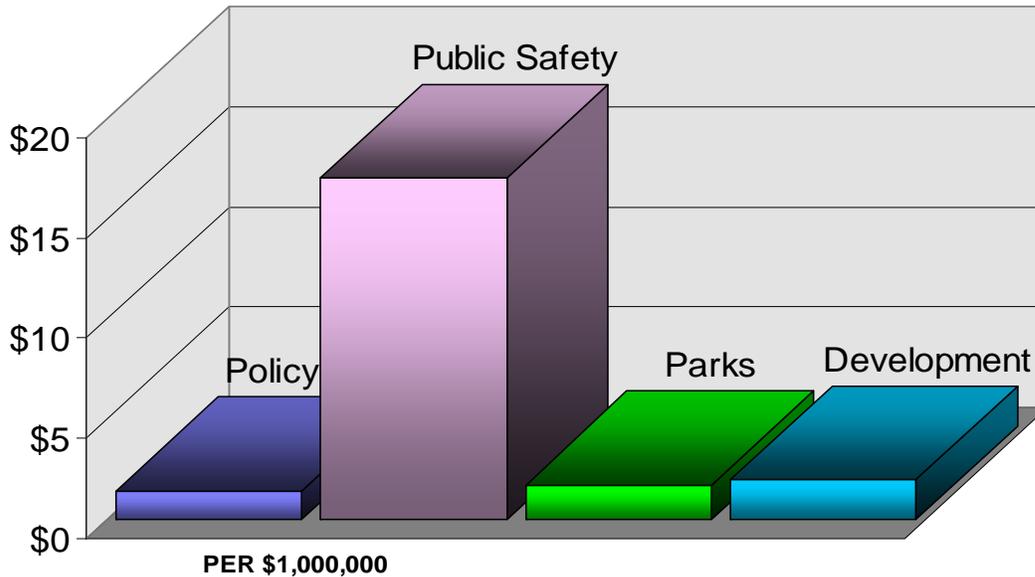
This chart shows the distribution of resources for the general operating budget for the FY'09 and FY'10 Actual Budgets, FY'11 Budget, FY'12 Recommended, Approved and Adopted Budgets.

A description of each category is found in Appendix W at the end of the document.

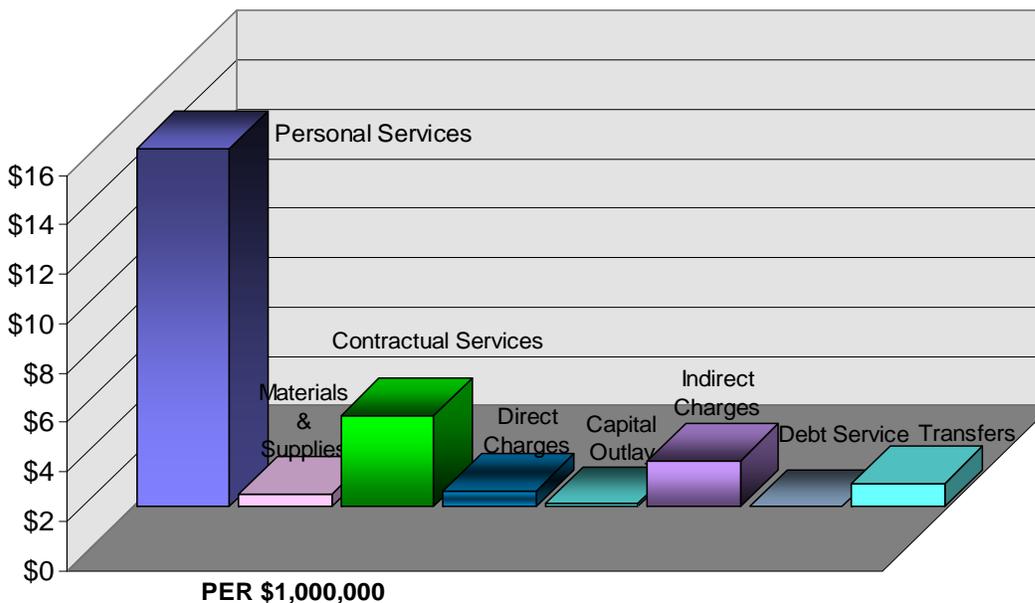
General Program Expenditures

For the Adopted FY'12 Budget

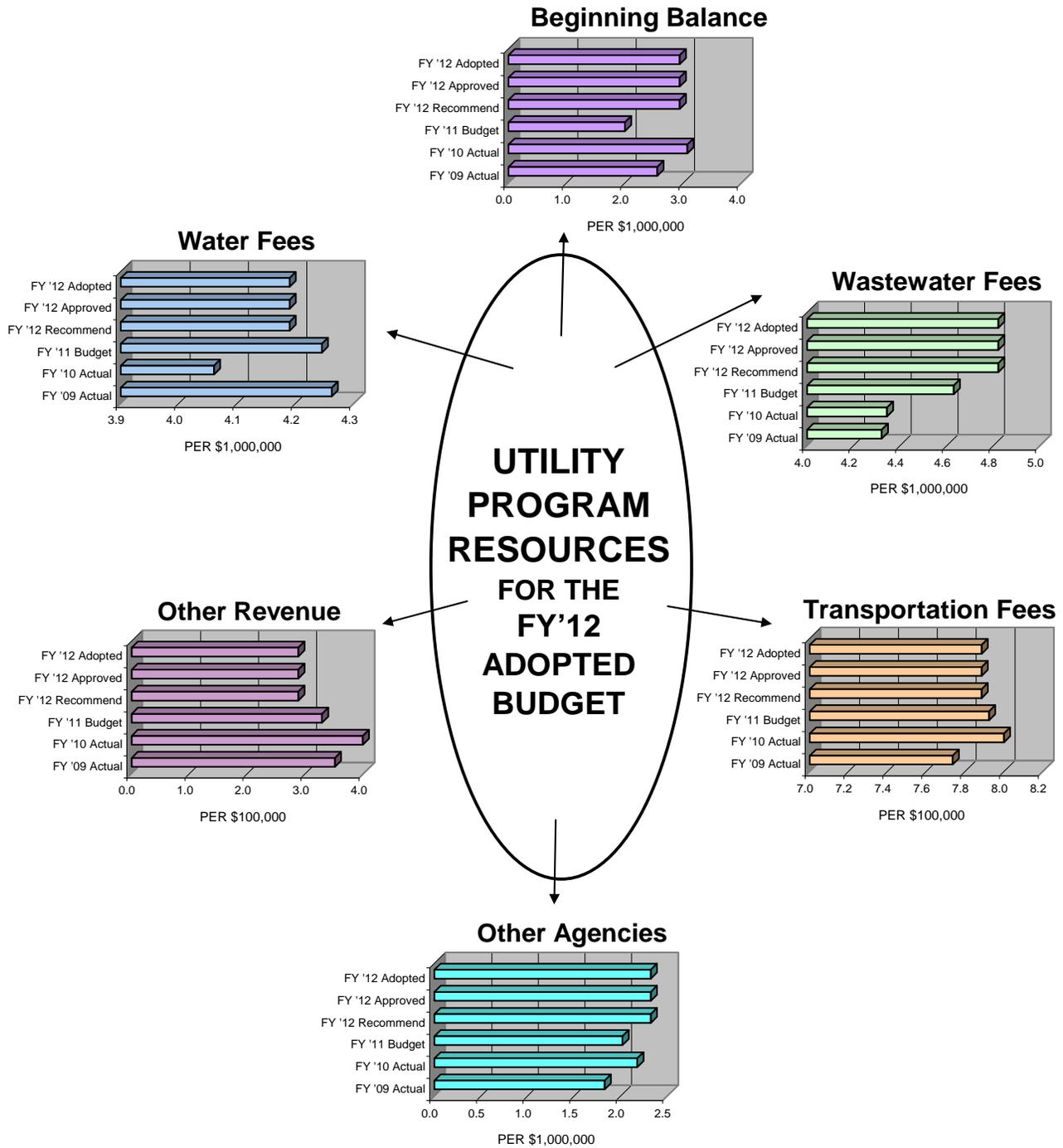
Program Expenditures



Expenditure Categories



These charts show the distribution of expenditures for each program and category of expenditures in the general operating budget for the FY'12 Adopted Budget. These expenditure charts do not include contingencies or ending fund balances. The history and current expenditures for the programs are found in the program summary pages throughout the document.



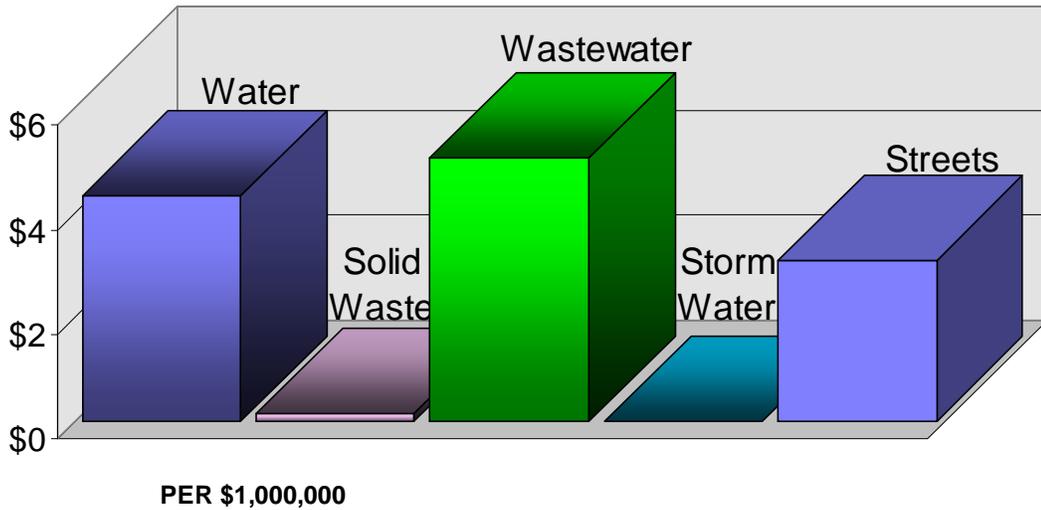
This chart shows the distribution of resources for the utility operating budget for the FY'09 and FY'10 Actual Budgets, FY'11 Budget, FY'12 Recommended, Approved and Adopted Budgets.

A description of each category is found in Appendix W at the end of the document.

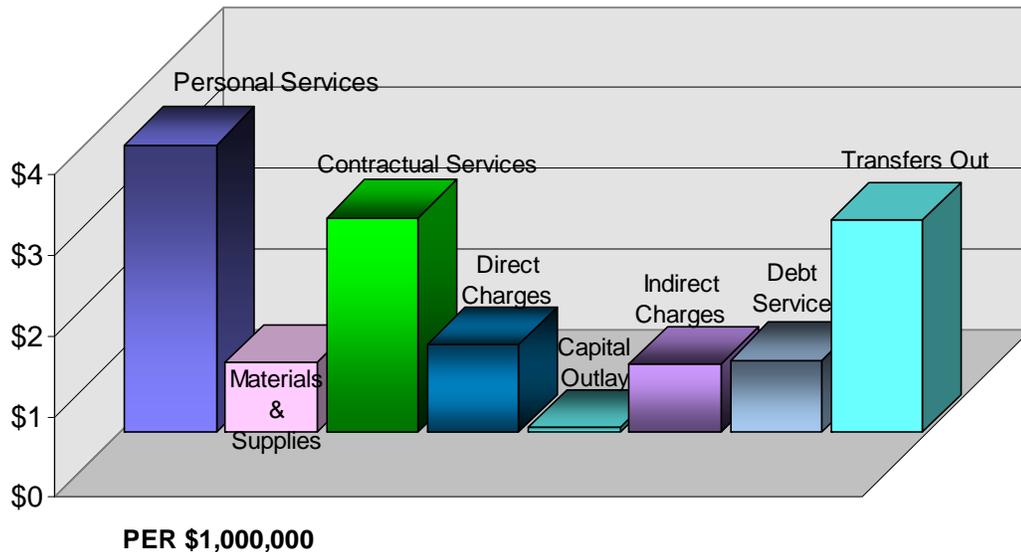
Utility Program Expenditures

For the Adopted FY'12 Budget

Program Expenditures



Expenditure Categories



These charts show the distribution of expenditures for each program and category of expenditures in the utility operating budget for the FY'12 Adopted Budget. These expenditure charts do not include contingencies or ending fund balances. The history and current expenditures for the programs are found in the program summary pages throughout the document.

HISTORY OF GENERAL FUND RESOURCES

	ACTUAL FY'09	ACTUAL FY'10	BUDGET FY'11	MANAGER RECOMMEND FY'12	COMMITTEE APPROVED FY'12	COUNCIL ADOPTED FY'12
Designated Resources						
<i>Beginning Balance</i>	4,578,249	2,701,988	7,002,000	8,147,470	8,147,470	8,147,470
General Operations						
Business Taxes	313,194	299,697	304,200	293,900	293,900	293,900
Franchise Taxes	2,422,368	2,364,957	2,359,230	2,572,550	2,572,550	2,572,550
Fees in Lieu of Franchise	461,965	452,152	488,420	476,200	476,200	476,200
Licenses	6,740	6,335	6,480	6,900	6,900	6,900
State Rev. Sharing	270,458	264,004	297,050	299,400	299,400	299,400
State Cigarette Tax	50,328	48,482	43,680	50,300	50,300	50,300
State Liquor Tax	410,343	374,145	434,200	421,600	421,600	421,600
Other Misc.	23,181	2,602,130	43,510	241,200	241,200	241,200
Investment Interest	147,754	165,100	26,150	67,050	67,050	67,050
Total General Operations	4,106,331	6,577,002	4,002,920	4,429,100	4,429,100	4,429,100
Public Safety						
Property Taxes	12,639,887	14,270,645	14,231,258	14,530,700	14,530,700	14,530,700
Grants & Intergovernmental	1,013,014	794,108	854,800	957,751	957,751	957,751
Fees & Charges for Services	158,959	216,490	214,630	229,500	229,500	229,500
Other Misc.	448,733	485,921	426,260	528,200	528,200	528,200
Total Public Safety	14,260,593	15,767,164	15,726,948	16,246,151	16,246,151	16,246,151
Development						
<i>Build. & Safety Beg. Balance*</i>	1,232,537	854,983	621,898	526,275	526,275	526,275
Building and Safety *	362,548	322,054	316,000	313,800	313,800	313,800
Planning	95,093	84,499	73,050	64,600	64,600	64,600
Economic Development	116,392	112,905	110,250	114,100	114,100	114,100
<i>Tourism Beg. Balance*</i>	0	0	0	13,822	13,822	13,822
Tourism Promotion*	297,585	281,650	274,170	283,700	283,700	283,700
Downtown Development	136,345	132,501	127,000	130,250	130,250	130,250
Total Development	2,240,500	1,788,592	1,522,368	1,446,547	1,446,547	1,446,547
Parks						
Parks Maintenance	188,539	178,452	174,503	173,800	173,800	173,800
Aquatics	3,011	2,290	2,000	1,800	1,800	1,800
Recreation	720	761	800	800	800	800
Total Parks	192,270	181,503	177,303	176,400	176,400	176,400
Total General Fund	25,377,943	27,016,249	28,431,539	30,445,668	30,445,668	30,445,668

* Building & Safety and Tourism are the only departments within the General Fund that carry their own restricted fund balance.

HISTORY OF GENERAL FUND REQUIREMENTS

	ACTUAL	ACTUAL	BUDGET	MANAGER	COMMITTEE	COUNCIL
	FY'09	FY'10	FY'11	RECOMMEND	APPROVED	ADOPTED
	FY'09	FY'10	FY'11	FY'12	FY'12	FY'12
Requirements						
Mayor and Council	191,250	158,563	200,398	226,473	226,473	226,473
General Operations						
Personal Services	0	144,977	0	0	0	0
Contractual/Prof Services	2,551,240	22,830	51,000	217,500	257,500	257,500
Direct Charges	0	30,000	45,480	67,140	67,140	67,140
Contingencies	0	0	1,000,000	1,000,000	1,000,000	1,000,000
Debt Service	15,280	200,075	0	0	0	0
Transfers Out	1,000,000	30,000	935,000	942,000	897,000	897,000
<i>Ending Fund Balance</i>	2,701,988	7,649,469	6,013,629	6,858,630	6,858,630	6,858,630
Total General Operations	6,268,508	8,077,351	8,045,109	9,085,270	9,080,270	9,080,270
Public Safety						
Field Operations	10,378,221	11,094,061	12,300,222	12,985,980	12,985,980	12,985,980
Support Services	3,219,026	3,120,548	3,489,759	3,706,699	3,706,699	3,706,699
Crisis Support Services	39,578	39,618	40,648	42,071	42,071	42,071
Street Lighting	266,684	275,517	295,000	311,000	311,000	311,000
Code Enforcement	198,238	207,972	0	0	0	0
Total Public Safety	14,101,747	14,737,716	16,125,629	17,045,750	17,045,750	17,045,750
Development						
Building and Safety*	740,102	472,525	603,311	559,943	559,943	559,943
<i>Build. & Safety End. Balance*</i>	854,983	704,512	334,587	280,132	280,132	280,132
Planning	834,060	614,383	676,168	687,004	687,004	687,004
Economic Development	159,500	135,749	165,307	165,049	170,049	170,049
Tourism Promotion*	309,193	267,828	275,687	297,522	297,522	297,522
<i>Tourism End. Balance*</i>	0	13,822	0	0	0	0
Downtown Development	297,867	286,429	326,880	342,364	342,364	342,364
Total Development	3,195,705	2,495,248	2,381,940	2,332,014	2,337,014	2,337,014
Parks						
Parks Maintenance	1,397,615	1,318,828	1,427,295	1,498,530	1,498,530	1,498,530
Aquatics	92,312	97,722	113,831	120,192	120,192	120,192
Recreation	130,806	130,821	137,337	137,439	137,439	137,439
Total Parks	1,620,733	1,547,371	1,678,463	1,756,161	1,756,161	1,756,161
Total General Fund	25,377,943	27,016,249	28,431,539	30,445,668	30,445,668	30,445,668

* Building & Safety and Tourism are the only departments within the General Fund that carry their own restricted fund balance.

Quick Facts

<u>Adopted FY'12</u>	<u>Operating & Other</u>
<u>Where The Money Comes From:</u>	
Property taxes	\$ 15,510,900
Business taxes	293,900
Transient room taxes	986,815
Franchise fees	2,572,550
Other governments	8,430,509
Licenses and permits	227,900
User fees and charges	18,787,585
Fee in lieu of franchise	476,900
System development charges	554,104
All other revenues	2,727,219
Carryover/beginning balance	<u>35,236,394</u>
Total Resources	<u>\$ 85,804,776</u>
Transfer In	5,720,705
<u>Where The Money Goes:</u>	
Personal services	\$ 22,703,359
Materials and supplies	1,941,308
Contractual services	9,223,783
Direct charges for services	2,384,913
Capital outlay	25,574,246
Indirect charges	2,864,758
Debt service	1,975,711
Contingencies/reserves	7,440,029
Un-appropriated ending balance	<u>11,696,669</u>
Total Requirements	<u>\$ 85,804,776</u>
Transfers Out	5,720,705
<u>Other Facts:</u>	
Permanent Staffing (funded full time equivalencies)	219.30
Temporary Staffing (funded full time equivalencies)	9.91
Bonded Debt outstanding (June 30, 2011 est.)	\$ 13,395,000
Property tax rate (per \$1,000 assessed value)	
Permanent rate levy	\$ 4.1335
Public safety operating levy	\$ 1.7900
Bonded debt (2012 estimate)	\$ 0.4022

Un-appropriated Ending Fund Balances

Adopted FY'12

Un-appropriated Ending Fund Balances are amounts set aside for expenditures in subsequent years. Such amounts cannot be spent in the year that they are established. The City does not have a formal policy for determining un-appropriated ending fund balances for funds other than the General Fund; however the State of Oregon suggests that the amount budgeted be sufficient to cover those expenditures in the following fiscal year that may occur prior to the receipt of budgeted resources. Within debt funds the amounts represent unspent resources available for future year expenditures. Remaining balances in capital and systems development charges (SDC) funds are budgeted as miscellaneous construction so as to allow flexibility in the use of these amounts. The Enterprise Funds (Utilities) and most of the Internal Service Funds have started budgeting all ending fund balances as a contingency to allow the financial flexibility of the use of these funds in an emergency through Council action. Contingencies cannot be transferred and appropriated for use without Council approval.

Summary of Un-appropriated Ending Fund Balances

	Actual FY'09	Actual FY'10	Budget FY'11	Manager Recommend FY'12	Committee Approved FY'12	Council Adopted FY'12
General Fund	3,556,971	8,367,802	6,348,216	7,138,762	7,138,762	7,138,762
Street Utility Fund	321,197	572,393	0	0	0	0
Community Develop. Block Grant Fund	904,192	925,169	0	0	0	0
Housing & Economic Development Fund	995,795	973,924	0	0	0	0
Transient Room Tax Fund	0	0	0	0	0	0
General Obligation Bond Fund	60,113	68,936	66,570	66,670	66,670	66,670
Bancroft Bond Fund	(242,901)	179,171	0	0	0	0
Storm Water Utility Fund	10,563	10,563	10,563	10,563	10,563	10,563
Wastewater Fund	501,221	574,332	0	0	0	0
Wastewater Debt Reserve	500,899	0	0	0	0	0
Solid Waste Fund	52,745	92,738	0	0	0	0
Water Fund	1,272,203	1,379,420	0	0	0	0
Water Debt Reserve Fund	408,000	0	0	0	0	0
Fleet Operations Fund	3,208,428	3,714,066	2,445,596	2,419,544	2,419,544	2,419,544
Support Services Fund	410,863	652,079	0	16,670	16,670	16,670
Insurance Services Fund	2,202,782	2,613,657	2,080,230	1,872,784	1,872,784	1,872,784
Administrative Services Fund	613,269	531,080	0	0	0	0
Trust Funds	319,401	274,025	132,023	171,676	171,676	171,676
Total Un-appropriated Balances	15,095,741	20,929,355	11,083,198	11,696,669	11,696,669	11,696,669

Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2012 Adopted

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	540,097	693,612	10,563	1,083,729	1,036,689	109,625	3,474,315
Current Resources										
Property Taxes	0	14,530,700	0	0	0	0	0	0	0	14,530,700
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	211,500	7,000	0	0	0	2,500	221,000
Fines & Forfeitures	0	278,800	0	8,700	0	0	0	0	0	287,500
Revenue From Other Agencies	0	957,751	4,000	5,500	2,032,310	0	0	280,000	11,000	3,290,561
Use of Assets	0	0	0	2,800	1,680	0	7,500	10,500	700	23,180
Fees & Charges	0	229,500	0	117,600	781,500	0	4,189,400	4,820,600	136,685	10,275,285
Other Revenue	0	74,900	26,900	6,550	1,100	0	36,520	52,000	15,600	213,570
Direct Charges for Service	0	0	0	0	0	0	8,000	9,500	0	17,500
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	174,500	145,500	553,800	0	0	0	0	5,000	878,800
Total Current Resources	0	16,246,151	176,400	906,450	2,823,590	0	4,241,420	5,172,600	171,485	29,738,096
Total Prog. Gen. Res.	0	16,246,151	176,400	1,446,547	3,517,202	10,563	5,325,149	6,209,289	281,110	33,212,411
General Support Resources	9,306,743	799,599	1,579,761	890,467	0	0	0	0	0	12,576,570
Total Resources	9,306,743	17,045,750	1,756,161	2,337,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

General Support Resources	
Beginning Balance	8,147,470
Current Resources	
Property Taxes	0
Taxes Other than Property	2,867,150
Fees in Lieu of Franchise	476,200
Licenses & Permits	6,900
Fines & Forfeitures	0
Revenue From Other Agencies	937,800
Use of Assets	67,050
Fees & Charges	0
Other Revenue	74,000
Loan Repayment	0
Unspent Contingency	0
Transfers In	0
Total Current Resources	4,429,100
Total General Support Resources	12,576,570

* Detail for these resources can be found in Appendix K

Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2012 Adopted

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	0	12,939,713	636,521	933,914	639,341	0	1,426,514	1,489,488	10,233	18,075,724
Materials and Supplies	17,200	368,515	116,900	21,940	63,440	0	437,217	344,630	19,320	1,389,162
Contractual Services	397,835	2,047,354	784,863	447,553	549,896	0	882,516	1,138,569	94,580	6,343,166
Direct Charges for Services	115,489	35,675	49,182	418,800	302,998	0	427,916	328,488	25,264	1,703,812
Capital Outlay	0	109,464	9,000	0	0	0	49,000	17,500	0	184,964
Indirect Charges	20,589	1,514,129	159,695	179,675	155,612	0	330,275	348,031	14,939	2,722,945
Operating Expenses	551,113	17,014,850	1,756,161	2,001,882	1,711,287	0	3,553,438	3,666,706	164,336	30,419,773
Other Requirements										
Contingencies	1,000,000	0	0	50,000	437,558	0	1,006,110	1,150,825	116,774	3,761,267
Debt Service	0	0	0	0	2,199	0	397,800	491,712	0	891,711
Transfers Out	897,000	30,900	0	5,000	1,366,158	0	367,801	900,046	0	3,566,905
Total Other Requirements	1,897,000	30,900	0	55,000	1,805,915	0	1,771,711	2,542,583	116,774	8,219,883
Ending Balance	6,858,630	0	0	280,132	0	10,563	0	0	0	7,149,325
Total Requirements	9,306,743	17,045,750	1,756,161	2,337,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2012 Approved

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	540,097	693,612	10,563	1,083,729	1,036,689	109,625	3,474,315
Current Resources										
Property Taxes	0	14,530,700	0	0	0	0	0	0	0	14,530,700
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	211,500	7,000	0	0	0	2,500	221,000
Fines & Forfeitures	0	278,800	0	8,700	0	0	0	0	0	287,500
Revenue From Other Agencies	0	957,751	4,000	5,500	2,032,310	0	0	280,000	11,000	3,290,561
Use of Assets	0	0	0	2,800	1,680	0	7,500	10,500	700	23,180
Fees & Charges	0	229,500	0	117,600	781,500	0	4,189,400	4,820,600	136,685	10,275,285
Other Revenue	0	74,900	26,900	6,550	1,100	0	36,520	52,000	15,600	213,570
Direct Charges for Service	0	0	0	0	0	0	8,000	9,500	0	17,500
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	174,500	145,500	553,800	0	0	0	0	5,000	878,800
Total Current Resources	0	16,246,151	176,400	906,450	2,823,590	0	4,241,420	5,172,600	171,485	29,738,096
Total Prog. Gen. Res.	0	16,246,151	176,400	1,446,547	3,517,202	10,563	5,325,149	6,209,289	281,110	33,212,411
General Support Resources	9,306,743	799,599	1,579,761	890,467	0	0	0	0	0	12,576,570
Total Resources	9,306,743	17,045,750	1,756,161	2,337,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

General Support Resources	
Beginning Balance	8,147,470
Current Resources	
Property Taxes	0
Taxes Other than Property	2,867,150
Fees in Lieu of Franchise	476,200
Licenses & Permits	6,900
Fines & Forfeitures	0
Revenue From Other Agencies	937,800
Use of Assets	67,050
Fees & Charges	0
Other Revenue	74,000
Loan Repayment	0
Unspent Contingency	0
Transfers In	0
Total Current Resources	4,429,100
Total General Support Resources	12,576,570

* Detail for these resources can be found in Appendix K

Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2012 Approved

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	0	12,939,713	636,521	933,914	639,341	0	1,426,514	1,489,488	10,233	18,075,724
Materials and Supplies	17,200	368,515	116,900	21,940	63,440	0	437,217	344,630	19,320	1,389,162
Contractual Services	397,835	2,047,354	784,863	447,553	549,896	0	882,516	1,138,569	94,580	6,343,166
Direct Charges for Services	115,489	35,675	49,182	418,800	302,998	0	427,916	328,488	25,264	1,703,812
Capital Outlay	0	109,464	9,000	0	0	0	49,000	17,500	0	184,964
Indirect Charges	20,589	1,514,129	159,695	179,675	155,612	0	330,275	348,031	14,939	2,722,945
Operating Expenses	551,113	17,014,850	1,756,161	2,001,882	1,711,287	0	3,553,438	3,666,706	164,336	30,419,773
Other Requirements										
Contingencies	1,000,000	0	0	50,000	437,558	0	1,006,110	1,150,825	116,774	3,761,267
Debt Service	0	0	0	0	2,199	0	397,800	491,712	0	891,711
Transfers Out	897,000	30,900	0	5,000	1,366,158	0	367,801	900,046	0	3,566,905
Total Other Requirements	1,897,000	30,900	0	55,000	1,805,915	0	1,771,711	2,542,583	116,774	8,219,883
Ending Balance	6,858,630	0	0	280,132	0	10,563	0	0	0	7,149,325
Total Requirements	9,306,743	17,045,750	1,756,161	2,337,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2012 Recommended

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	540,097	693,612	10,563	1,083,729	1,036,689	109,625	3,474,315
Current Resources										
Property Taxes	0	14,530,700	0	0	0	0	0	0	0	14,530,700
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	211,500	7,000	0	0	0	2,500	221,000
Fines & Forfeitures	0	278,800	0	8,700	0	0	0	0	0	287,500
Revenue From Other Agencies	0	957,751	4,000	5,500	2,032,310	0	0	280,000	11,000	3,290,561
Use of Assets	0	0	0	2,800	1,680	0	7,500	10,500	700	23,180
Fees & Charges	0	229,500	0	117,600	781,500	0	4,189,400	4,820,600	136,685	10,275,285
Other Revenue	0	74,900	26,900	6,550	1,100	0	36,520	52,000	15,600	213,570
Direct Charges for Service	0	0	0	0	0	0	8,000	9,500	0	17,500
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	174,500	145,500	553,800	0	0	0	0	5,000	878,800
Total Current Resources	0	16,246,151	176,400	906,450	2,823,590	0	4,241,420	5,172,600	171,485	29,738,096
Total Prog. Gen. Res.	0	16,246,151	176,400	1,446,547	3,517,202	10,563	5,325,149	6,209,289	281,110	33,212,411
General Support Resources	9,311,743	799,599	1,579,761	885,467	0	0	0	0	0	12,576,570
Total Resources	9,311,743	17,045,750	1,756,161	2,332,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

General Support Resources										
Beginning Balance	8,147,470									
Current Resources										
Property Taxes	0									
Taxes Other than Property	2,867,150									
Fees in Lieu of Franchise	476,200									
Licenses & Permits	6,900									
Fines & Forfeitures	0									
Revenue From Other Agencies	937,800									
Use of Assets	67,050									
Fees & Charges	0									
Other Revenue	74,000									
Loan Repayment	0									
Unspent Contingency	0									
Transfers In	0									
Total Current Resources	4,429,100	*								
Total General Support Resources	12,576,570									

* Detail for these resources can be found in Appendix K

Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2012 Recommended

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	0	12,939,713	636,521	933,914	639,341	0	1,426,514	1,536,781	10,233	18,123,017
Materials and Supplies	17,200	368,515	116,900	21,940	63,440	0	437,217	344,630	19,320	1,389,162
Contractual Services	357,835	2,047,354	784,863	442,553	549,896	0	882,516	1,154,569	94,580	6,314,166
Direct Charges for Services	115,489	35,675	49,182	418,800	302,998	0	427,916	328,488	25,264	1,703,812
Capital Outlay	0	109,464	9,000	0	0	0	49,000	17,500	0	184,964
Indirect Charges	20,589	1,514,129	159,695	179,675	155,612	0	330,275	348,031	14,939	2,722,945
Operating Expenses	511,113	17,014,850	1,756,161	1,996,882	1,711,287	0	3,553,438	3,729,999	164,336	30,438,066
Other Requirements										
Contingencies	1,000,000	0	0	50,000	437,558	0	1,006,110	1,087,532	116,774	3,697,974
Debt Service	0	0	0	0	2,199	0	397,800	491,712	0	891,711
Transfers Out	942,000	30,900	0	5,000	1,366,158	0	367,801	900,046	0	3,611,905
Total Other Requirements	1,942,000	30,900	0	55,000	1,805,915	0	1,771,711	2,479,290	116,774	8,201,590
Ending Balance	6,858,630	0	0	280,132	0	10,563	0	0	0	7,149,325
Total Requirements	9,311,743	17,045,750	1,756,161	2,332,014	3,517,202	10,563	5,325,149	6,209,289	281,110	45,788,981

Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2011 Budget

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	621,898	187,508	10,563	1,172,203	535,202	90,446	2,617,820
Current Resources										
Property Taxes	0	14,231,258	0	0	0	0	0	0	0	14,231,258
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	209,630	10,500	0	0	0	2,500	222,630
Fines & Forfeitures	0	244,630	0	7,830	0	0	0	0	0	252,460
Revenue From Other Agencies	0	854,800	4,000	750	1,747,231	0	0	261,000	10,500	2,878,281
Use of Assets	0	0	0	10,000	1,900	0	15,000	5,500	300	32,700
Fees & Charges	0	214,630	0	129,100	781,800	0	4,244,708	4,629,530	151,690	10,151,458
Other Revenue	0	6,300	26,975	7,030	2,100	0	31,350	50,100	15,600	139,455
Direct Charges for Service	0	0	0	0	0	0	7,600	9,500	0	17,100
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	175,330	146,328	536,130	0	0	7,500	7,500	20,000	892,788
Total Current Resources	0	15,726,948	177,303	900,470	2,543,531	0	4,306,158	4,963,130	200,590	28,818,130
Total Prog. Gen. Res.	0	15,726,948	177,303	1,522,368	2,731,039	10,563	5,478,361	5,498,332	291,036	31,435,950
General Support Resources	8,245,507	398,681	1,501,160	859,572	0	0	0	0	0	11,004,920
Total Resources	8,245,507	16,125,629	1,678,463	2,381,940	2,731,039	10,563	5,478,361	5,498,332	291,036	42,440,870

General Support Resources										
Beginning Balance	7,002,000									
Current Resources										
Property Taxes	0									
Taxes Other than Property	2,664,360									
Fees in Lieu of Franchise	487,490									
Licenses & Permits	6,480									
Fines & Forfeitures	0									
Revenue From Other Agencies	774,930									
Use of Assets	26,150									
Fees & Charges	0									
Other Revenue	43,510									
Loan Repayment	0									
Unspent Contingency	0									
Transfers In	0									
Total Current Resources	4,002,920									*
Total General Support Resources	11,004,920									

* Detail for these resources can be found in Appendix K

Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2011 Budget

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	0	12,181,360	581,777	956,684	622,527	0	1,372,388	1,477,056	10,033	17,201,825
Materials and Supplies	13,000	301,220	105,500	18,210	59,882	0	396,717	332,370	30,200	1,257,099
Contractual Services	170,185	2,096,038	779,422	426,709	536,829	0	825,487	1,010,729	96,710	5,942,109
Direct Charges for Services	93,202	34,940	46,176	408,819	308,078	0	425,589	334,562	25,258	1,676,624
Capital Outlay	3,000	76,200	13,000	500	2,558	0	68,125	29,760	7,620	200,763
Indirect Charges	17,491	1,435,871	152,588	181,431	153,300	0	318,000	330,000	17,750	2,606,431
Operating Expenses	296,878	16,125,629	1,678,463	1,992,353	1,683,174	0	3,406,306	3,514,477	187,571	28,884,851
Other Requirements										
Contingencies	1,000,000	0	0	50,000	227,818	0	1,017,324	1,104,336	93,465	3,492,943
Debt Service	0	0	0	0	1,463	0	399,200	501,313	0	901,976
Transfers Out	935,000	0	0	5,000	818,584	0	655,531	378,206	10,000	2,802,321
Total Other Requirements	1,935,000	0	0	55,000	1,047,865	0	2,072,055	1,983,855	103,465	7,197,240
Ending Balance	6,013,629	0	0	334,587	0	10,563	0	0	0	6,358,779
Total Requirements	8,245,507	16,125,629	1,678,463	2,381,940	2,731,039	10,563	5,478,361	5,498,332	291,036	42,440,870

**Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2010 Actual**

	Policy & Legis.	Public Safety	Parks	Develop-ment	Trans- portation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	854,983	321,197	10,563	1,680,203	1,002,120	52,624	3,921,690
Current Resources										
Property Taxes	0	14,270,645	0	0	0	0	1	0	0	14,270,646
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	255,953	9,070	0	0	0	2,690	267,713
Fines & Forfeitures	0	291,853	0	8,675	0	0	0	0	0	300,528
Revenue From Other Agencies	0	794,108	4,000	755	1,468,065	0	0	312,085	397,635	2,976,648
Use of Assets	0	0	0	4,988	2,991	0	16,491	6,763	379	31,612
Fees & Charges	0	214,178	0	158,347	790,921	0	4,059,740	4,342,921	46,089	9,612,196
Other Revenue	0	23,506	33,630	6,611	4,724	0	65,110	180,315	16,900	330,796
Direct Charges for Service	0	0	0	0	0	0	10,923	7,040	0	17,963
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	172,874	143,873	498,280	0	0	0	0	38,000	853,027
Total Current Resources	0	15,767,164	181,503	933,609	2,275,771	0	4,152,265	4,849,124	501,693	28,661,129
Total Prog. Gen. Res.	0	15,767,164	181,503	1,788,592	2,596,968	10,563	5,832,468	5,851,244	554,317	32,582,819
General Support Resources	8,235,914	(1,029,448)	1,365,868	706,656	0	0	0	0	0	9,278,990
Total Resources	8,235,914	14,737,716	1,547,371	2,495,248	2,596,968	10,563	5,832,468	5,851,244	554,317	41,861,809

General Support Resources	
Beginning Balance	2,701,988
Current Resources	
Property Taxes	0
Taxes Other than Property	2,665,454
Fees in Lieu of Franchise	452,152
Licenses & Permits	6,335
Fines & Forfeitures	0
Revenue From Other Agencies	886,707
Use of Assets	165,100
Fees & Charges	0
Other Revenue	51,254
Loan Repayment	2,350,000
Unspent Contingency	0
Transfers In	0
Total Current Resources	6,577,002 *
Total General Support Resources	9,278,990

* Detail for these resources can be found in Appendix K

**Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2010 Actual**

	Policy & Legis.	Public Safety	Parks	Develop-ment	Trans- portation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	144,977	10,965,655	556,469	933,463	575,763	0	1,201,168	1,330,210	9,727	15,717,432
Materials and Supplies	15,620	242,138	112,350	13,929	53,613	0	351,706	303,317	2,699	1,095,372
Contractual Services	93,545	1,901,162	675,358	376,627	492,272	0	744,689	1,002,739	53,619	5,340,011
Direct Charges for Services	87,813	118	47,729	286,972	282,599	0	398,987	304,736	20,325	1,429,279
Capital Outlay	0	317,500	14,794	0	0	0	47,509	10,656	0	390,459
Indirect Charges	14,415	1,311,143	140,671	160,923	140,525	0	282,669	305,192	16,066	2,371,604
Operating Expenses	356,370	14,737,716	1,547,371	1,771,914	1,544,772	0	3,026,728	3,256,850	102,436	26,344,157
Other Requirements										
Contingencies	0	0	0	0	0	0	0	0	0	0
Debt Service	200,075	0	0	0	995	0	821,154	1,002,228	371,423	2,395,875
Transfers Out	30,000	0	0	5,000	478,808	0	605,166	1,017,834	0	2,136,808
Total Other Requirements	230,075	0	0	5,000	479,803	0	1,426,320	2,020,062	371,423	4,532,683
Ending Balance	7,649,469	0	0	718,334	572,393	10,563	1,379,420	574,332	80,458	10,984,969
Total Requirements	8,235,914	14,737,716	1,547,371	2,495,248	2,596,968	10,563	5,832,468	5,851,244	554,317	41,861,809

**Operating Budget
Summary of Resources by Program & Source for Fiscal Year 2009 Actual**

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Program Generated Resources										
Beginning Balance	0	0	0	1,232,537	198,647	(80,642)	1,513,142	883,545	35,443	3,782,672
Current Resources										
Property Taxes	0	12,639,887	0	0	0	0	2	0	0	12,639,889
Taxes Other than Property	0	0	0	0	0	0	0	0	0	0
Licenses & Permits	0	0	0	264,322	12,588	0	0	0	2,790	279,700
Fines & Forfeitures	0	227,917	0	9,859	0	0	0	0	0	237,776
Revenue From Other Agencies	0	1,010,636	4,000	8,466	1,313,269	0	0	235,069	279,277	2,850,717
Use of Assets	0	0	0	21,471	3,075	0	32,314	7,388	(279)	63,969
Fees & Charges	0	160,483	0	168,050	760,949	0	4,261,587	4,319,909	89,597	9,760,575
Other Revenue	0	13,148	39,748	21,576	2,867	91,205	48,355	38,982	15,600	271,481
Direct Charges for Service	0	0	0	0	0	0	11,442	7,269	0	18,711
Unspent Contingency	0	0	0	0	0	0	0	0	0	0
Transfers In	0	208,522	148,522	514,219	0	0	0	0	0	871,263
Total Current Resources	0	14,260,593	192,270	1,007,963	2,092,748	91,205	4,353,700	4,608,617	386,985	26,994,081
Total Prog. Gen. Res.	0	14,260,593	192,270	2,240,500	2,291,395	10,563	5,866,842	5,492,162	422,428	30,776,753
General Support Resources	6,459,758	(158,846)	1,428,463	955,205	0	0	0	0	0	8,684,580
Total Resources	6,459,758	14,101,747	1,620,733	3,195,705	2,291,395	10,563	5,866,842	5,492,162	422,428	39,461,333

General Support Resources	
Beginning Balance	4,578,249
Current Resources	
Property Taxes	0
Taxes Other than Property	2,736,493
Fees in Lieu of Franchise	461,034
Licenses & Permits	6,740
Fines & Forfeitures	0
Revenue From Other Agencies	746,409
Use of Assets	147,754
Fees & Charges	0
Other Revenue	7,901
Loan Repayment	0
Unspent Contingency	0
Transfers In	0
Total Current Resources	4,106,331 *
Total General Support Resources	8,684,580

* Detail for these resources can be found in Appendix K

**Operating Budget
Summary of Requirements by Program & Major Object for Fiscal Year 2009 Actual**

	Policy & Legis.	Public Safety	Parks	Development	Transportation	Storm Water	Water	Wastewater	Solid Waste	Total
Personal Services	0	10,444,364	561,607	1,211,701	530,252	0	1,188,582	1,244,501	9,617	15,190,624
Materials and Supplies	14,305	270,691	106,124	19,153	53,219	0	374,284	298,484	180	1,136,440
Contractual Services	2,677,442	1,715,610	743,817	485,628	476,154	0	724,024	918,871	63,096	7,804,642
Direct Charges for Services	50,537	16,587	40,615	379,240	315,894	0	391,641	300,274	20,606	1,515,394
Capital Outlay	206	315,815	16,964	1,663	11,023	0	81,329	52,433	0	479,433
Indirect Charges	0	1,245,680	146,606	207,337	138,770	0	280,218	286,823	14,584	2,320,018
Operating Expenses	2,742,490	14,008,747	1,615,733	2,304,722	1,525,312	0	3,040,078	3,101,386	108,083	28,446,551
Other Requirements										
Contingencies	0	0	0	0	0	0	0	0	0	0
Debt Service	15,280	0	0	0	1,499	0	422,836	491,992	261,721	1,193,328
Transfers Out	1,000,000	93,000	5,000	36,000	443,387	0	723,725	896,664	0	3,197,776
Total Other Requirements	1,015,280	93,000	5,000	36,000	444,886	0	1,146,561	1,388,656	261,721	4,391,104
Ending Balance	2,701,988	0	0	854,983	321,197	10,563	1,680,203	1,002,120	52,624	6,623,678
Total Requirements	6,459,758	14,101,747	1,620,733	3,195,705	2,291,395	10,563	5,866,842	5,492,162	422,428	39,461,333

Property Tax Analysis

		<i>Actual FY'09</i>	<i>Actual FY'10</i>	<i>Actual FY'11</i>	<i>Estimated FY'12</i>
Assessed Value	(a)	\$2,318,499,838	\$2,409,615,099	\$2,478,664,959	\$2,528,220,000
Taxable Base	(b)	2,318,499,838	2,409,615,099	2,478,664,959	2,528,220,000
Permanent Tax Rate *	(c)	4.1335	4.1335	4.1335	4.1335
Anticipated Levy from Permanent Tax Rate (b) x (c) + Tax Roll Corrections	(d)	9,590,107	9,972,766	10,253,966	10,450,397
Public Safety Local Option Tax*	(e)	1.49	1.79	1.79	1.79
Anticipated Levy on Taxable Base from Local Option Tax (b) x (e)	(f)	3,454,566	4,313,211	4,436,778	4,525,514
Public Safety Estimated Debt Rate*	(g)	0.5003	0.399	0.4066	0.4022
Anticipated Levy for Bonded Debt	(h)	1,159,947	961,436	1,007,818	1,016,850
Total Anticipated Taxes Lines (d) + (f) + (h)		\$14,204,620	\$15,247,413	\$15,698,562	\$15,992,761

* Tax rates are \$1,000 per assessed value

	<i>Tax Certification</i>	<i>Collections</i>	<i>Rate</i>
<u>FY'09 Actual</u>			
Permanent Rate Revenues	\$ 9,590,107	\$ 9,100,960	4.1335
Public Safety Operating Levy	3,454,566	3,280,617	1.4900
Public Safety Bonded Debt	1,159,947	1,103,999	0.5003
Total Actual	\$14,204,620	\$13,485,576	6.1238

<u>FY'10 Actual</u>			
Permanent Rate Revenues	\$ 9,972,766	\$ 9,337,696	4.1335
Public Safety Operating Levy	4,313,211	4,043,662	1.7900
Public Safety Bonded Debt	961,436	903,237	0.3990
Total Actual	\$15,247,413	\$14,284,595	6.3225

<u>FY'11 Estimated</u>			
Permanent Rate Revenues	\$10,253,966	\$ 9,679,406	4.1335
Public Safety Operating Levy	4,436,778	4,191,638	1.7900
Public Safety Bonded Debt	1,007,818	942,348	0.4066
Total Estimated	\$15,698,562	\$14,813,392	6.3301

<u>FY'12 Estimated</u>			
Permanent Rate Revenues	\$10,450,397	\$ 9,823,404	4.1335
Public Safety Operating Levy	4,525,514	4,253,996	1.7900
Public Safety Bonded Debt	1,016,850	955,948	0.4022
Total Estimated	\$15,992,761	\$15,033,348	6.3257