

2007-2008 GOALS

With special emphasis on the central role of the Rogue River and our natural environment on all our goals, the City Council adopts these goal statements to guide our community and our organization.

I. Growth Management

While prospering and growing, we keep the sense of “Hometown,” protect our natural resources and enhance our community improvements.

II. Economic Development

With emphasis on small business, we diversify the local economy and create quality jobs for our residents.

III. Public Safety

Living in Grants Pass feels safe and is safe. Public Safety provides our residents with a sense of well-being and protection at an affordable cost.

IV. Environment

We protect and enhance the natural environment of our valley, the air, land, hillsides, trees and Rogue River and its tributaries.

V. Parks & Recreation

We provide outstanding park facilities throughout the community and facilitate recreation programs for all ages.

VI. Management

The City is an efficient and effective organization that fosters open and positive dialogue among citizens, elected officials and staff. The Council and staff of the City of Grants Pass foster user-friendly service, emphasizing a “how can we help” spirit. We are innovative and creative, finding solutions to strengthen our long-term financial position.

COUNCIL VISION

Through the leadership of the Governing Body, Grants Pass City Government has created a community:

- < With the courage to consider the impact decisions have on the community today and in the future.
- < Where people are proud to call Grants Pass their hometown, a town recognized as innovative and known for volunteers and active citizen participation.
- < Which enjoys quality, cost-effective services where citizens feel and are safe.
- < That protects and enhances its natural beauty, forests and trees, and the man-made environment.
- < Which has a diverse economy that allows citizen freedom to pursue social, cultural, spiritual and educational aspirations.
- < Which honors the past while building a hometown for our children’s children.

Note: Performance measurements in each activity within a program have been identified with the Goal number which it supports.

2007 - 2008 WORK PLAN

Adopted April 30, 2007

I. GROWTH MANAGEMENT

While prospering and growing, we keep the sense of hometown, protect our natural resources and enhance our community improvements.

A. OUTCOME: IMPROVE TRAFFIC FLOW THROUGHOUT THE CITY

Work Plan Element	Target for 2006/2008
1. Build a Fourth Bridge within 10 years	<p>Staff will work with O.D.O.T. to evaluate the impact of the Fourth Bridge on the congestion in the South Y. The location of a Fourth Bridge will be evaluated through the Urban Growth Boundary expansion process.</p> <p><i>Timing: Multi-year</i> <i>Resources: Staff time</i> <i>Resp.: David Frasher, City Manager</i></p>
2. Rebuild the South Y	<p>Staff will work with O.D.O.T. on the planning and solution investigation for the congestion and traffic problems within the South Y.</p> <p><i>Timing: Multi-year</i> <i>Resources: Project TR4566</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
3. Address remnant parcels at Lewis/West Park/Park Street intersections	<p>The City will develop one of the remnants as a parking lot. The disposition of the other two will be determined after the adoption of a Downtown River District Plan.</p> <p><i>Timing: 2007-2008</i> <i>Resources: Project TR4138, TR4951</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
4. Participate in the planning for improvements on Highway 199	<p>Staff and Council will participate in the planning for Highway 199 and will work to obtain funding to complete the project.</p> <p><i>Timing: 2007-2009</i> <i>Resources: Projects TR4358, TR4921</i> <i>Resp.: David Frasher, City Manager</i> <i>Laurel Samson, Assistant City Manager</i></p>
5. Install sidewalks around schools in the City	<p>Staff will continue to install sidewalks in areas of highest priority. Staff is working with neighbors along Wharton, Midland and Cottonwood streets. Staff will continue to respond to requests. In addition, Staff will look to outside funding to assist the process.</p> <p><i>Timing: Multi-year</i> <i>Resources: Project TR8411, TR8412, TR4932</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
6. NEW: Install a traffic signal at Redwood Avenue and Willow Lane	<p>Traffic signals will be installed at the intersection of Redwood Avenue and Willow Lane.</p> <p><i>Timing: Fall 2007 or Spring 2008</i> <i>Resources: Project TR4837</i> <i>Resp.: Rich Schaff, City Engineer</i></p>

Work Plan Element	Target for 2006/2008
7. Widen Redwood Avenue, adding sidewalks and bike lanes	<p>The acquisition of right of way will be completed and the construction will occur in 2007. <i>Timing: 2006-2007</i> <i>Resources: Project TR4359, TR4933</i> <i>Resp.: Rich Schaff, City Engineer</i></p>
8. Widen West Park Street, adding sidewalks and bike lanes	<p>The design work will be completed in 2007. This will allow the purchase of required right of way. <i>Timing: 2004-2008</i> <i>Resources: Project TR4676</i> <i>Resp.: Rich Schaff, City Engineer</i></p>
9. Encourage the use of bicycles and walking as an alternative to driving	<p>Staff will work with the Bikeways/Walkways Committee to make bicycling and walking safer and more convenient. Staff will also work with the Bikeways/Walkways Committee to create a bicycle network providing east west and north south routes through the community. <i>Timing: Multi-year</i> <i>Resources: Project TR9700, TR4919</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
10. Build a second pedestrian bridge	<p>Staff will pursue funding for a second pedestrian bridge connecting downtown to the commercial area on the south side if this project is included in the adopted Downtown River District Plan. <i>Timing: Multi-year</i> <i>Resources: Staff only until timing is established</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
11. Support viable public transportation	<p>Staff will work with the local Transit Authority to provide a public transportation service. <i>Timing: Multi-year</i> <i>Resources: LB4391</i> <i>Resp.:</i></p>
12. NEW: Adopt Safety priority list for Transportation improvements in Redwood Area	<p>Staff will prepare a list of safety improvements that would include a ranking of impact on safety, cost and revenue potential. The analysis will include safety for all modes of transportation. The list will serve as a guideline for future budget decisions. <i>Timing: 2007</i> <i>Resources: Staff / contract proposed in FY 2008 capital budget.</i> <i>Res.: Laurel Samson, Assistant City Manager</i></p>
13. NEW: Widen Darnielle, adding sidewalks and bike lanes	<p>Staff will prepare a local improvement district to widen Darnielle Lane and add sidewalks and bike lanes. If approved, the road improvements will be installed. <i>Timing: 2007-2008</i> <i>Resources: Project TR4820</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>

B. OUTCOME: MAKE MORE EFFICIENT USE OF LAND

Work Plan Element	Target for 2006/2008
<p>1. Review density of development and zoning</p>	<p>Staff will review permitted use and densities in areas planned for moderate-density, high density, and high-rise density residential development and make recommendations to Council. Also, refer to work plan element I.D.1. <i>Timing: 2006-2007</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
<p>2. Review residential development in commercial zones</p>	<p>Staff will review the use of the commercial zones for the development of single family homes and prepare a report to Council. Depending on the results, this may be followed by a recommended that would include restrictions on ground-floor residential use in commercial zones. Also, refer to work plan element I.D.1. <i>Timing: 2006-2007</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
<p>3. Develop policies and ordinances to support growth from the core out</p>	<p>Staff will evaluate a number of ordinances that encourage growth away from the core and present these to Council for review. Based on Council direction, the Staff will prepare revisions to select ordinances as needed. These policies may also be addressed in the work plan item which reviews some of the financial tools (#5 below). Also, refer to work plan element I.D.1. <i>Timing: 2007-2008</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
<p>4. NEW: Adopt criterion for land use decisions that focus on safety</p>	<p>Staff will work with the Council and Urban Area Planning Commission to develop criteria which can be used to evaluate development proposals. <i>Timing: 2007-2008</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
<p>5. NEW: Review financial tools of Advance Financing Districts, Local Improvement Districts, and Deferred Development Agreements</p>	<p>Council will review the ordinances which govern advance financing districts, local improvement districts and deferred development agreements and determine what, if any, amendments should be made to the ordinance. A workshop with Council and Planning Commission is scheduled for May, 2007. <i>Timing: 2007</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i> <i>Laurel Samson, Assistant City Manager</i></p>

C. OUTCOME: ENHANCE THE PUBLIC SPACES IN OUR COMMUNITY

Work Plan Element	Target for 2006/2008
1. Review sign standards	<p>Staff will review the sign standards with the Council and implement Council's decisions regarding temporary signs and flashing signs. <i>Timing: 2006 - 2008</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
2. Facilitate creation of public art in Grants Pass	<p>The Arts Committee will continue to work with the community to create public art. Committee and staff are also continuing to work on the Highland Overpass sculpture. <i>Timing: Ongoing</i> <i>Resources: Contract / Staff time; LB4376; Arts trust</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
3. Construct improvements along Rogue River Highway	<p>The Staff will manage the contract to improve the "Miracle Mile" from Parkdale to Cloverlawn. This will involve significant work with the property owners and the regulatory agencies. <i>Timing: 2005-2007</i> <i>Resources: Project TR4724</i> <i>Resp.: Tom Schauer, Code Analyst</i></p>
4. Plant canopy trees throughout the City	<p>The Staff will continue a Tree Planting Program to increase development of the tree canopy along city streets. <i>Timing: Ongoing</i> <i>Resources: LB4936</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
5. Install welcome signs	<p>Welcome signs will be installed at entrances to the community. <i>Timing: 2007</i> <i>Resources: Project LB4376</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
6. NEW: Create a Forestry Plan to enhance the tree canopy	<p>The Forestry Plan will be developed with a Task Force and implemented. The work plan assumes the addition of staff to manage this new plan. <i>Timing: 2007</i> <i>Resources: Staff</i> <i>Resp.: Tom Schauer, Code Analyst(Develop Plan)</i> <i>Parks Specialist, (Manage Plan)</i></p>
7. NEW: Develop a program to reinstall utility lines underground	<p>The program would work with the utilities to, over time, remove the overhead power and communication lines and place these underground. This program assumes the new staff position is approved. <i>Timing: 2008-2009</i> <i>Resources: Staff, capital projects after the program is established</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
	<p>This goal is also met by the following: ***Participate in the Tree City USA program.</p>

D. OTHER ACTIVITIES TO MANAGE GROWTH

Work Plan Element	Target for 2006/2008
1. Consider the expansion of the Urban Growth Boundary	<p>This ongoing, major effort will result in the creation of a new urban growth boundary, the update of the master plans to serve the new area with water, sewer, storm, roads and parks and also will address work plan elements I.B.1, 2 and 3. The UGB Steering Committee has met 3 times, focusing on population projections and community vision. A public open house is scheduled for April, 2007.</p> <p><i>Timing: 2005-2009</i> <i>Resources: Staff time / Project 4833</i> <i>Resp.: Tom Schauer, Code Analyst</i> <i>James Huber, Community Development Director</i></p>
2. Review and revise sections of the various codes	<p>As code issues are identified and issues arise through the Council, Urban Area Planning Commission and Staff, the Staff will continue to prepare revisions to the ordinances. These may be presented to Council as individual amendments, or as a group of amendments as part of a larger housekeeping amendment. An amendment involving the Historical Buildings & Sites Commission is scheduled for Council consideration in June of 2007.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i></p>
3. Correct water system deficiencies	<p>Staff will contract to replace the 5th Street water main so it is not under the shopping center.</p> <p><i>Timing: 2006-2007</i> <i>Resources: Project WA4808</i> <i>Resp.: Dave Wright, Public Works Director</i></p>
4. Submit a CDBG application	<p>The Staff will begin the process to select the Community Development Block Grant. These grants are restricted to projects which serve primarily low and moderate income residents. The general city population is not low and moderate income.</p> <p><i>Timing: 2007 - 2008</i> <i>Resources: Staff time</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>

II. ECONOMIC DEVELOPMENT

With emphasis on small business, we diversify the local economy and create quality jobs for our residents.

A. OUTCOME: EXPAND THE NUMBER OF JOBS IN THE COMMUNITY

Work Plan Element	Target for 2006/2008
1. Assist in expansion or retention of three businesses	Staff will continue to work with SOREDI, the Community Business Retention and Expansion program and Council to assist local businesses with their expansion plans and to attract new businesses to our community. <i>Timing: Ongoing</i> <i>Resources: Staff time / Projects LB4732 and LB4382</i> <i>Resp.: Laurel Samson, Assistant City Manager</i> <i>Economic Development Coordinator</i>
2. NEW: Determine policy for service extensions to the area around North Valley	Council will review options and develop a policy for extending services including water service into the north valley areas, particularly the area along Monument Drive and Merlin Galice Road. A follow-up workshop on this issue is scheduled with Council for May of 2007. <i>Timing: 2007- 2008</i> <i>Resources: Staff time</i> <i>Resp.: James Huber, Community Development Director</i> <i>Laurel Samson, Assistant City Manager</i>

B. OUTCOME: DEVELOP A DOWNTOWN PAST THE RIVER

Work Plan Element	Target for 2006/2008
1. Adopt a Downtown River District Plan	Staff will work with the Council and the Downtown River District Task Force to create a plan that will govern the uses, standards, and public investment in the area between downtown and the Grants Pass Parkway. Council already has adopted 5 technical memoranda that precede adoption of the actual plan. <i>Timing: 2006-2007</i> <i>Resources: Staff time / Project LB4460</i> <i>Resp.: James Huber, Community Development Director</i> <i>Tom Schauer, Code Analyst</i>
2. Create a downtown plaza	The Staff will work to develop a public plaza / park in the downtown area. The project design will consider the inclusion of a town clock. <i>Timing: 2006-2010</i> <i>Resources: Project LB4937</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i>

Work Plan Element	Target for 2006/2008
3. Develop a plan for new Tax Increment Financing District	<p>Once the Downtown River District Plan is adopted, the Staff will work with the Council as they consider the formation of a Tax Increment District. If Council decides to move forward, the Staff will work with a Citizen group to prepare for the next Tax Increment Financing District which could provide funding for elements of the Downtown River District Plan.</p> <p><i>Timing: 2006-2009</i> <i>Resources: Staff time / Project LB4938</i> <i>Resp.: Laurel Samson, Assistant City Manager</i> <i>Economic Development Coordinator</i></p>
4. NEW: Install lights and bricks in areas downtown	<p>The Staff will work with the Council, TCA and downtown property owners to install additional lights and bricks in the downtown area. The project may involve contributions from property owners.</p> <p><i>Timing: 2007-2010</i> <i>Resources: Project TR4554</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
	<p>This goal is also met by the following: *** Maintain the contracts and relationship with the Chamber and the Town Center Association ***Maintain seasonal amenities downtown.</p>

C. OUTCOME: SUPPORT TOURISM TO BRING ECONOMIC VITALITY

Increase the tourism room tax revenues by 2% a year.	<p>Staff will work with the Tourism Committee to continue to develop the “climate” to attract tourists as measured through the room tax collected.</p> <p><i>Timing: Multiyear</i> <i>Resources: Contract / Staff time</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
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D. OUTCOME: INCREASE HOME OWNERSHIP FOR FAMILIES WITH 70 TO 90% OF MEDIAN INCOME

1. Adopt and implement an Work Force Housing Program	<p>Staff will initiate a strategic plan to identify alternatives to address workforce housing issues. Some aspects of the plan may be implemented in the short term, and others may be implemented in the future. Staff will consider code amendments, including amendments to facilitate infill development on small lots, which can help enable affordable housing opportunities.</p> <p><i>Timing: Ongoing</i> <i>Resources: Unknown, depends on program</i> <i>Resp.: James Huber, Community Development Director</i></p>
2. Investigate vertical housing opportunities downtown	<p>The Staff will market the vertical housing opportunities for downtown. Expansion of the existing vertical housing zone will be considered as part of other planning activities, such as the Downtown River District Plan and Workforce Housing Program.</p> <p><i>Timing: Multiyear</i> <i>Resources: Staff time</i> <i>Resp.: Laurel Samson, Assistant City Manager</i> <i>Economic Development Coordinator</i></p>

III. PUBLIC SAFETY

Living in Grants Pass feels safe and is safe. Public Safety provides our residents with a sense of well-being and protection at an affordable cost.

A. OUTCOME: WORK PROACTIVELY TO ENSURE CITIZENS ARE SAFE AND FEEL SAFE

Work Plan Element	Target for 2006/2008
1. Reduce traffic accidents in critical areas	<p>Public Safety will continue to emphasize traffic safety through the use of both education and enforcement. Staff will attempt to correct issues with engineering design where reasonable. Two traffic officers will work in conjunction with other officers, when officers are available.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Joe Henner, Public Safety Director</i> <i>Bill Landis, Public Safety Commander</i></p>
2. Receive re-accreditation of Police	<p>The Staff will begin reviewing the policies and the application of policies in preparation for the next re-accreditation for Police.</p> <p><i>Timing: 2008</i> <i>Resources: Staff time</i> <i>Resp.: Joe Henner, Public Safety Director</i></p>
3. Enforce the Municipal and Development codes	<p>The Staff will continue to enforce the Municipal and Development Codes based on the priorities established by the Council.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: City Attorney</i> <i>Building Official</i></p>
4. Respond to neighborhood concerns for traffic calming	<p>Staff will work with neighborhoods to find solutions to traffic issues in residential neighborhoods.</p> <p><i>Timing: Ongoing</i> <i>Resources: Project TR4626</i> <i>Resp.: Rich Schaff</i></p>
5. Build two new Public Safety Stations	<p>The Public Safety stations will be constructed and ready for operation in 2008.</p> <p><i>Timing: 2006-2008</i> <i>Resources: Projects LB4453, LB4948</i> <i>Resp.: Joe Henner, Public Safety Director</i></p>
6. Inspect all mandatory facilities annually	<p>This program provides for the inspection of all mandatory facilities by the Department of Public Safety.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Joe Henner, Public Safety Director</i></p>
7. Develop a Strategic Plan for the Department of Public Safety	<p>Staff will complete the strategic plan for public safety and present to Council for consideration. Once adopted, the Staff will begin implementation.</p> <p><i>Timing: 2006-2008</i> <i>Resources: Staff time /</i> <i>Resp.: Joe Henner, Public Safety Director</i></p>

Work Plan Element	Target for 2006/2008
8. Expand Firefighter Intern Program	<p>Staff will expand the current Intern Firefighter Program by continuing to partner with Rogue Community College for this vital program. We anticipate doubling the size of the program in preparation for staffing the Redwood Station upon its completion.</p> <p><i>Timing: 2006-2008</i> <i>Resources: Staff Time</i> <i>Resp.: Joe Henner, Public Safety Director</i> <i>Brian Pike, Fire Commander</i></p>
9. Provide staffing to provide proactive enforcement	<p>As the City grows and calls for service increase, the City has had to shift resources to address these calls. The result is a decrease in the amount of time spent on proactive services.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Joe Henner, Public Safety Director</i></p>
	<p>This goal is also met by the following:</p> <ul style="list-style-type: none"> ***Support and expand our neighborhood watch programs ***Maintain the relationships between the public safety officers and the schools and students *** Present the Bi-Annual Public Safety Academy.

IV. ENVIRONMENT

We protect and enhance the natural environment of our valley, the air, and land, hillsides, trees and the Rogue River and its tributaries.

A. OUTCOME: PROTECT AND ENHANCE THE AIR:

NEW: Develop and implement projects to improve air quality

Staff will work with the federal program for “Congestion Mitigation and Air Quality” program to secure funding for projects to reduce air pollution. Once approved, staff will complete projects.

Timing: 2007 - 2009
Resources: Projects TR4920, TR4926, TR4927, TR4931
Resp.: Laurel Samson, Assistant City Manager

This goal is also met by the following:

- ***Provide the ongoing leaf pick up program
- ***Also see--first goal that encourages the use of non-motorized transportation and smooth traffic flow.

B. OUTCOME: PROTECT AND ENHANCE THE LAND AND TREES:

Work Plan Element	Target for 2006/2008
1. Close Merlin Landfill in way that protects adjoining water and land uses	<p>The City will acquire an adjoining parcel of property, abandon five recovery wells and apply for new discharge permit for Jo-Gro.</p> <p><i>Timing: 2006 - 2008</i> <i>Resources: Project LA2640</i> <i>Resp.: Dave Wright, Public Works Director</i></p>

Work Plan Element	Target for 2006/2008
2. Reforest the Merlin Landfill property	The Staff will contract to plant trees to reforest the property Merlin Landfill property. <i>Timing: Ongoing</i> <i>Resources: LA2640</i> <i>Resp.: Dave Wright, Public Works Director</i>
3. Encourage dedication of land for natural areas	Staff will develop the conditions for the acceptance of natural area for public use. <i>Timing: 2006</i> <i>Resources: Staff time</i> <i>Resp.: City Attorney</i>
4. Replace the Pine / Booth sewer line	The replacement line will be installed in phases. <i>Timing: 2005-2007</i> <i>Resources: Project SE4351</i> <i>Resp.: Dave Wright, Public Works Director</i>
5. NEW: Increase recycling opportunities at the Municipal Building	The Staff will increase recycling opportunities in the Municipal complex on "A" Street and maintain these facilities. <i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i>

C. OUTCOME: PROTECT THE ROGUE RIVER AND ITS TRIBUTARIES:

1. Maintain quality of effluent discharged into the Rogue River	The influent pumps will be upgraded which will reduce or eliminate wet weather bypassing. <i>Timing: 2007-2008</i> <i>Resources: WA4740</i> <i>Resp.: Dave Wright, Public Works Director</i>
2. Manage quantity and quality of storm water discharged to the streams and Rogue River	Staff will complete the work and present a Storm Water Master Plan to Council for adoption. <i>Timing: 2006 - 2008</i> <i>Resources: Staff time / DO4715</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i>

V. PARKS AND RECREATION

We provide outstanding park facilities throughout the community and facilitate recreation programs for all ages.

A. OUTCOME: ACQUIRE, DEVELOP AND MAINTAIN NEW PARKS

Work Plan Element	Target for 2006/2008
1. Update the Park Master Plan	<p>Staff will contract to update the Park Master Plan to incorporate the expanded UGB. The work will begin in conjunction with the Urban Growth Boundary expansion. <i>Timing: 2007-2008</i> <i>Resources: Will be in the proposed FY 2008 capital budget.</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
2. Purchase land for future small parks in neighborhoods	<p>The Staff will look for opportunities to purchase small (less than 1 acre) sites for parks to substitute for neighborhood parks in the adopted Park Plan. <i>Timing: 2006-2008</i> <i>Resources: Projects LB4712, LB4947</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
3. Complete purchases for the Allen Creek Park	<p>The City will acquire the 9 acres necessary to complete the Allen Creek Park at a price acceptable to Council. <i>Timing: 2005-2008</i> <i>Resources: Project LB4539</i> <i>Resp.: City Attorney</i></p>
4. Implement elements of the Riverside Park Master Plan	<p>The Parks Board will review the Plan and recommend a schedule for the completion of the improvements in Riverside Park. <i>Timing: 2006-2007</i> <i>Resources: LB4716.</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
5. Complete Redwood Park	<p>Staff will work with the Redwood Park Task Force to complete Redwood Park. <i>Timing: 2006-2008</i> <i>Resources: Project LB4394</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
6. Participate in the investigation for the development of an amphitheater	<p>The Staff will support the efforts of the Chamber and volunteers to create an amphitheater in Grants Pass. <i>Timing: Multi year</i> <i>Resources: LB4945</i> <i>Resp.: David Frasher, City Manager</i> <i>Martin Seybold, Parks and Community Services Director</i></p>

B. OUTCOME: CREATE THE RIVER CITY TRAIL ALONG COMMUNITY WATERWAYS

Work Plan Element	Target for 2006/2008
1. Build 600 feet of Riverfront trail each year	Trails will be installed along the Rogue River on property, easements or street right of way owned by the City based on the route determined by Council. <i>Timing: Multi Year</i> <i>Resources: Projects LB4390, LB4458 and LB4941</i> <i>Resp.: Laurel Samson, Assistant City Manager</i>
2. Increase the number of public access points to the river	This project is on hold pending the completion of the Downtown River District Plan. <i>Timing: 2008 - 2009</i> <i>Resources: LB4718</i> <i>Resp.: Laurel Samson, Assistant City Manager</i>
3. Build section of Allen Creek Trail	Trails will be installed along Allen Creek on property or easements owned by the City. Staff will explore funding options for the Highway 238 crossing. <i>Timing: Multi Year</i> <i>Resources: Projects LB4392, LB4539, LB4954, LB4955</i> <i>Resp.: Laurel Samson, Assistant City Manager</i>
4. Build section of Fruitdale Creek Trail	Trails will be installed along Fruitdale Creek on property or easements owned by the City. <i>Timing: Multi Year</i> <i>Resources: Project TR4719</i> <i>Resp.: Laurel Samson, Assistant City Manager</i>
5. Build a section of trail along a G.P.I.D. canal	Trails will be installed along Grants Pass Irrigation District canals on property or easements owned by the City. <i>Timing: Multi Year</i> <i>Resources: Project TR4546</i> <i>Resp.: Laurel Samson, Assistant City Manager</i> <i>City Attorney</i>

C. OUTCOME: PROVIDE RECREATION OPPORTUNITIES

Expand recreation program	Staff will work with the recreation contractor to expand the recreation opportunities and specifically to find new activities for the winter season. <i>Timing: Ongoing</i> <i>Resources: Contract / Staff time</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i>
	This goal is also met by the following: *** Work with schools to share community resources for recreational activities.

VI. MANAGEMENT

The City is an efficient and effective organization, which fosters open and positive dialogue among citizens, elected officials and Staff. The Council and Staff of the City of Grants Pass foster user-friendly services, emphasizing a “how can we help” spirit. We are innovative and creative, finding solutions to strengthen our long-term financial position.

A. OUTCOME: SUPPORT COMMUNICATION AND PLANNING:

Work Plan Element	Target for 2006/2008
1. Conduct community workshops on community wide issues	The Staff will bring the community to the discussion on major community issues. <i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Various Staff members</i>
2. Work with other Agencies for quality public services	Staff and Council will work with other agencies to provide the best services to the Community. <i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Various Staff</i>
3. NEW: Televisе City Council Meetings	The City will develop a contract to provide local television coverage of the bimonthly City Council meetings. <i>Timing: 2007</i> <i>Resources: Depends on provider</i> <i>Res.: Martin Seybold, Parks and Community Services Director</i>
Additional actions	This goal is also met by the following: ***Present the ongoing Annual Community survey and Council Goal Setting ***Support leadership development in the community through the Annual Leadership Program sponsored by the City and the training of local high school seniors ***Make improvements to allow access to information.

B. OUTCOME: SUPPORT VOLUNTEERS AND COMMUNITY PRIDE:

This goal is also met by the following:

***Facilitate and support community celebrations,

***Manage the annual Paint Your Heart Out program (now in its 13th year)

***Recognize the contributions made in the community such as the Developers Awards and the Annual Mayor’s Volunteer Breakfast.

C. OUTCOME: USE STRATEGIC PLANNING AND TECHNOLOGY TO MOVE THE ORGANIZATION FORWARD.

Work Plan Element	Target for 2006/2008
1. Develop long range plans for City Offices	<p>The current building will not be adequate over the ten or twenty year horizon. The Staff will prepare options for Council planning for the long range plan for the city offices.</p> <p><i>Timing: 2006-2008</i> <i>Resources: Project LB4943</i> <i>Resp.: Martin Seybold, Parks and Community Services Director</i></p>
2. Develop and implement a funding program for the Storm Water facilities	<p>Staff and Council will work to create a funding source to develop and maintain storm water facilities. Once adopted, Staff will then implement the new measures.</p> <p><i>Timing: 2006-2008</i> <i>Resources: Staff time / DO4957</i> <i>Resp.: Dave Wright, Public Works Director</i> <i>Joanne Stumpf, Administrative Services Director</i></p>
3. Submit grants to fund specific organizational needs	<p>The Staff will look for opportunities to bring in outside resources to fund programs and projects.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Laurel Samson, Assistant City Manager</i></p>
4. Annex properties into the City	<p>The Council will consider asking the voters to approve an annexation in November, 2007. The focus will be the Harbeck area where significant new development has occurred.</p> <p><i>Timing: Ongoing</i> <i>Resources: Staff time</i> <i>Resp.: Tom Schauer, Code Analyst</i></p>
5. Implement the billing process for the proposed new Storm Water Utility	<p>City Staff will create a new system and implement the monthly billing for the proposed new storm water utility.</p> <p><i>Timing: 2007- 2008</i> <i>Resources: Staff time</i> <i>Resp.: Joanne Stumpf, Administrative Services Director</i></p>
6. Complete a city wide compensation study	<p>Staff will complete a compensation study to determine the appropriate salary and benefits for the employees.</p> <p><i>Timing: 2006 - 2008</i> <i>Resources: Staff time / LB4939</i> <i>Resp.: Joanne Stumpf, Administrative Services Director</i></p>
7. NEW Evaluate fees related to customer service costs	<p>Staff will research and evaluate the cost of processing notices and taking action on delinquent accounts and present recommendations to Council.</p> <p><i>Timing: 2007 - 2008</i> <i>Resources: Staff time</i> <i>Resp.: Joanne Stumpf, Administrative Services Director</i></p>
Additional items	<p>This goal is also met by the following: ***Meet the standards of the G.F.O.A. awards for the Budget document and C.A.F.R. document. ***Complete the special audits annually requested by Council.</p>

WHERE THE ROGUE RIVER RUNS



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